

NORTHSHORE COMMUNITY FOUNDATION

COVINGTON, LOUISIANA

DECEMBER 31, 2024 AND 2023

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Independent Auditor's Report

To the Board of Directors
Northshore Community Foundation
Covington, Louisiana

Opinion

We have audited the financial statements of Northshore Community Foundation (a nonprofit organization) which comprise the statements of financial position as of December 31, 2024 and 2023, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Northshore Community Foundation as of December 31, 2024 and 2023, and the results of its changes in net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Northshore Community Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Northshore Community Foundation's ability to continue as a going concern for one year after the date that the financial statements are issued.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Northshore Community Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Northshore Community Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Respectfully submitted,

Hannio T. Bourgeois, LLP

Baton Rouge, Louisiana
September 30, 2025

NORTHSHORE COMMUNITY FOUNDATION
STATEMENTS OF FINANCIAL POSITION

As of December 31, 2024 and 2023

	2024	2023
ASSETS		
Cash and cash equivalents	\$ 348,530	\$ 261,452
Accounts receivable	1,575	-
Investments, at fair value	36,514,549	36,759,905
Property and equipment, net	1,143,402	1,182,315
Contribution receivable - CEA land lease, net	268,300	292,691
Notes receivable	95,000	100,000
Deposits	875	875
Total assets	\$ 38,372,231	\$ 38,597,238
LIABILITIES AND NET ASSETS		
LIABILITIES:		
Accounts payable	\$ 29,162	\$ 52,664
Grants payable	113,500	27,000
Amounts held on behalf of others	18,376,682	21,111,448
Deposits	3,758	6,410
Deferred revenue	24,634	32,268
Total liabilities	18,547,736	21,229,790
NET ASSETS:		
Without donor restrictions:		
Undesignated	14,674,082	12,515,171
Designated by the Board for endowment	147,959	133,309
Total without donor restrictions	14,822,041	12,648,480
With donor restrictions:		
Perpetual in nature	578,533	473,533
Restricted for a specified purpose	4,423,921	4,245,435
Total with donor restrictions	5,002,454	4,718,968
Total net assets	19,824,495	17,367,448
Total liabilities and net assets	\$ 38,372,231	\$ 38,597,238

The accompanying notes are an integral part of this statement.

NORTHSHORE COMMUNITY FOUNDATION

STATEMENT OF ACTIVITIES

For the Year ended December 31, 2024

	Without Donor Restrictions	With Donor Restrictions	Total
REVENUE AND SUPPORT:			
Contributions	\$ 3,407,295	\$ 997,122	\$ 4,404,417
Support from Baton Rouge Area Foundation	35,000	-	35,000
Level 1 memberships	35,657	-	35,657
Net investment income (loss)	1,013,996	280,895	1,294,891
In-kind contributions	-	75,028	75,028
Gross special events revenue	-	932,765	932,765
Less cost of direct benefit to donors	-	(246,311)	(246,311)
Net special events revenue	-	686,454	686,454
Net assets released from restriction pursuant to endowment spending-rate distribution formula	31,891	(31,891)	-
Net assets released from restriction - other	1,724,122	(1,724,122)	-
Total revenue, support, and gains	<u>6,247,961</u>	<u>283,486</u>	<u>6,531,447</u>
EXPENSES:			
Program services expense			
Grants	3,079,599	-	3,079,599
Projects	106,374	-	106,374
Other	188,708	-	188,708
Total program expenses	<u>3,374,681</u>	-	<u>3,374,681</u>
Supporting services expense			
Management and general	344,555	-	344,555
Fundraising	355,164	-	355,164
Total supporting services expenses	<u>699,719</u>	-	<u>699,719</u>
Total expenses	<u>4,074,400</u>	-	<u>4,074,400</u>
CHANGE IN NET ASSETS	2,173,561	283,486	2,457,047
Net assets - beginning of year	<u>12,648,480</u>	<u>4,718,968</u>	<u>17,367,448</u>
Net assets - end of year	<u>\$14,822,041</u>	<u>\$ 5,002,454</u>	<u>\$19,824,495</u>

The accompanying notes are an integral part of this statement.

NORTHSHORE COMMUNITY FOUNDATION

STATEMENT OF ACTIVITIES

For the Year ended December 31, 2023

	Without Donor Restrictions	With Donor Restrictions	<u>Total</u>
REVENUE AND SUPPORT:			
Contributions	\$ 2,509,273	\$ 1,401,059	\$ 3,910,332
Support from Baton Rouge Area Foundation	50,000	176,666	226,666
Level 1 memberships	40,165	-	40,165
Net investment income (loss)	892,106	249,957	1,142,063
In-kind contributions	-	42,671	42,671
Gross special events revenue	-	616,285	616,285
Less cost of direct benefit to donors	-	(187,270)	(187,270)
Net special events revenue	-	429,015	429,015
Net assets released from restriction pursuant to endowment spending-rate distribution formula	28,472	(28,472)	-
Net assets released from restriction - other	2,265,845	(2,265,845)	-
Total revenue, support, and gains	<u>5,785,861</u>	<u>5,051</u>	<u>5,790,912</u>
EXPENSES:			
Program services expense			
Grants	3,544,628	-	3,544,628
Projects	110,134	-	110,134
Other	283,567	-	283,567
Total program expenses	<u>3,938,329</u>	-	<u>3,938,329</u>
Supporting services expense			
Management and general	320,565	-	320,565
Fundraising	321,691	-	321,691
Total supporting services expenses	<u>642,256</u>	-	<u>642,256</u>
Total expenses	<u>4,580,585</u>	-	<u>4,580,585</u>
CHANGE IN NET ASSETS	1,205,276	5,051	1,210,327
Net assets - beginning of year	<u>11,443,204</u>	<u>4,713,917</u>	<u>16,157,121</u>
Net assets - end of year	<u>\$12,648,480</u>	<u>\$ 4,718,968</u>	<u>\$17,367,448</u>

The accompanying notes are an integral part of this statement.

NORTHSHORE COMMUNITY FOUNDATION
STATEMENT OF FUNCTIONAL EXPENSES

For the Year ended December 31, 2024

	Program Services			Total	Management and General	Fund- raising	Total
	Grants	Projects	Other				
Grants and other assistance	\$ 3,079,599	\$ -	\$ -	\$ 3,079,599	\$ -	\$ -	\$ 3,079,599
Salaries and wages	-	-	101,814	101,814	126,719	98,111	326,644
Employee benefits	-	-	9,668	9,668	12,033	9,316	31,017
Payroll taxes	-	-	7,789	7,789	9,694	7,505	24,988
Professional services	-	59,744	30,345	90,089	47,951	47,707	185,747
Office expenses	-	7	7,375	7,382	7,749	8,319	23,450
Insurance	-	-	4,380	4,380	5,452	6,003	15,835
Information technology	-	480	4,777	5,257	4,845	8,296	18,398
Printing	-	87	426	513	1,585	18,042	20,140
Lease	-	-	7,603	7,603	9,462	7,326	24,391
Travel and meetings	-	3,293	1,997	5,290	6,618	816	12,724
Depreciation	-	-	12,534	12,534	15,600	12,078	40,212
Other project expenses	-	42,763	-	42,763	-	-	42,763
Direct fundraising expenses	-	-	-	-	-	377,956	377,956
BRAF administrative fee	-	-	-	-	96,847	-	96,847
Total expenses by function	<u>3,079,599</u>	<u>106,374</u>	<u>188,708</u>	<u>3,374,681</u>	<u>344,555</u>	<u>601,475</u>	<u>4,320,711</u>
Less expenses included with revenues on the statement of activities							
Cost of direct benefit to donors	-	-	-	-	-	246,311	246,311
Total expenses included in the expenses section of the statement of activities	<u>\$ 3,079,599</u>	<u>\$ 106,374</u>	<u>\$ 188,708</u>	<u>\$ 3,374,681</u>	<u>\$ 344,555</u>	<u>\$ 355,164</u>	<u>\$ 4,074,400</u>

The accompanying notes are an integral part of this statement.

NORTHSHORE COMMUNITY FOUNDATION
STATEMENT OF FUNCTIONAL EXPENSES

For the Year ended December 31, 2023

	Program Services			Total	Management and General	Fund- raising	Total
	Grants	Projects	Other				
Grants and other assistance	\$ 3,544,628	\$ -	\$ -	\$ 3,544,628	\$ -	\$ -	\$ 3,544,628
Salaries and wages	-	-	120,724	120,724	116,306	81,919	318,949
Employee benefits	-	-	13,565	13,565	13,069	9,205	35,839
Payroll taxes	-	-	9,218	9,218	8,880	6,255	24,353
Professional services	-	36,722	87,055	123,777	18,575	8,676	151,028
Office expenses	-	177	15,449	15,626	9,069	9,639	34,334
Insurance	-	-	3,157	3,157	3,042	2,142	8,341
Information technology	-	332	5,983	6,315	3,507	9,594	19,416
Printing	-	3,546	290	3,836	440	3,727	8,003
Lease	-	13,760	9,232	22,992	8,894	6,265	38,151
Travel and meetings	-	2,381	3,686	6,067	9,022	1,082	16,171
Depreciation	-	-	15,208	15,208	14,651	10,319	40,178
Other project expenses	-	53,216	-	53,216	-	-	53,216
Direct fundraising expenses	-	-	-	-	-	360,138	360,138
BRAF administrative fee	-	-	-	-	115,110	-	115,110
Total expenses by function	3,544,628	110,134	283,567	3,938,329	320,565	508,961	4,767,855
Less expenses included with revenues on the statement of activities							
Cost of direct benefit to donors	-	-	-	-	-	187,270	187,270
Total expenses included in the expenses section of the statement of activities	\$ 3,544,628	\$ 110,134	\$ 283,567	\$ 3,938,329	\$ 320,565	\$ 321,691	\$ 4,580,585

The accompanying notes are an integral part of this statement.

NORTHSHORE COMMUNITY FOUNDATION
STATEMENTS OF CASH FLOWS

For the Years ended December 31, 2024 and 2023

	2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES:		
Change in net assets	\$ 2,457,047	\$ 1,210,327
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities:		
Depreciation and amortization	64,602	64,568
Contribution of stock and other investments	(2,508,657)	(792,301)
Loss on disposal of property and equipment	1,089	-
Decrease (increase) in accounts receivable	(1,575)	19,569
Increase (decrease) in accounts payable	(23,502)	3,543
Increase (decrease) in grants payable	86,500	(5,500)
Increase (decrease) in amounts held on behalf of others	(2,734,766)	3,805,306
Increase (decrease) in deferred revenue and deposits	(10,286)	12,047
Share appreciation in investment pools held by BRAF	(3,464,877)	(2,732,303)
Net losses (gains) on investments	(101,475)	(108,661)
Net cash provided by (used in) operating activities	(6,235,900)	1,476,595
 CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchase of investments	(373,207)	(229,066)
Purchase of property and equipment	(2,387)	(3,244)
Proceeds from sale of stock and partnership interests	2,348,155	703,086
Distributions from investment portfolios	160,715	189,034
Investment pools held by Baton Rouge Area Foundation:		
Additional investments	(7,913,704)	(9,841,646)
Distributions	12,098,406	7,649,614
Net cash provided by (used in) investing activities	6,317,978	(1,532,222)
 CASH FLOWS FROM FINANCING ACTIVITIES:		
Payments received from notes receivable	5,000	-
Net cash provided by (used in) financing activities	5,000	-
 NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	 \$ 87,078	 \$ (55,627)
Cash and cash equivalents - beginning of year	261,452	317,079
Cash and cash equivalents - end of year	\$ 348,530	\$ 261,452

The accompanying notes are an integral part of this statement.

NORTHSHORE COMMUNITY FOUNDATION

NOTES TO FINANCIAL STATEMENTS

December 31, 2024 and 2023

Note 1 - Summary of Significant Accounting Policies and Nature of Activities

Organization and nature of activities

Northshore Community Foundation (NCF or the Foundation) was organized on January 11, 2007 as a non-profit corporation and is operated exclusively for religious, charitable, scientific, medical, literacy, or educational purposes through and for the benefit of Baton Rouge Area Foundation (BRAAF) and such other organizations located in the Louisiana Parishes of St. Helena, St. Tammany, Tangipahoa and Washington (Northshore Community). NCF is exempt from federal income tax under Section 501(c)(3) and qualifies as a non-private foundation under Sections 509(a)(1) and (2) of the Internal Revenue Code. NCF's office is in Covington, Louisiana. NCF serves the needs of the Northshore Community through charitable grants made and other Foundation projects carried out at the discretion of the Board of Directors.

In addition to annual support, BRAAF continues to provide significant administrative and advisory services to NCF.

Basis of presentation

The financial statements have been prepared on the accrual basis of accounting.

NCF is required to report information regarding its financial position and activities according to the existence or absence of donor or grantor imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Without donor restrictions: Net assets available to use in general operations and not subject to donor restrictions. As discussed in Note 9, the governing board has designated from net assets without donor restrictions, certain endowment funds.

With donor restrictions: Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Revenue recognition

NCF utilizes the accrual basis of accounting for recognizing revenue from Level 1 memberships, rental income, special events, and program service fees whereby income is recognized when earned. Revenue from program service fees and special events is recognized at a point in time when the goods or services are provided by NCF or the event is held. Revenue from Level 1 memberships and rental income is recognized over time in the period in which

Note 1 - Summary of Significant Accounting Policies (Continued)

the service is provided. Any payments received in advance from these sources of revenues are deferred and recognized in the period when the underlying performance obligation is satisfied.

Contributions

NCF recognizes contributions when cash, securities or other assets, or an unconditional promise to give is received. Unconditional promises to give that are expected to be collected in future years are recorded at the present value for the amounts expected to be collected. Conditional promises to give, that is, those with a measurable performance or other barrier and a right of return, are not recognized until the conditions on which they depend have been met. All contributions are considered available without donor restrictions unless specifically restricted by the donor.

Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates and such differences may be material.

A material estimate that is particularly susceptible to significant change relates to the determination of the fair value for investments. Investments are exposed to various risks such as interest rate, market and credit risks. Due to the level of risk associated with certain investments, it is at least reasonable possible that changes in risks in the near term would materially affect account balances and the amounts reported in the accompanying financial statements.

Gifts of marketable securities and other items

Gifts of marketable securities and other noncash donations are recorded as contributions at their fair values at the date of the donation.

Donated services

No amounts have been reflected in the financial statements for donated services. NCF generally pays for services requiring specific expertise. However, many individuals volunteer their time and perform a variety of tasks that assist NCF in the performance of its projects and various committee activities.

Cash and cash equivalents

Generally all highly liquid investments with a maturity of three months or less when purchased are considered to be cash equivalents for the purposes of the statement of cash flows.

Accounts receivable

Uncollectible accounts receivable are charged directly to earnings when they are determined to be uncollectible. Management believes there is no material difference between this method and the current expected credit loss (CECL) method required by U.S. generally accepted

Note 1 - Summary of Significant Accounting Policies (Continued)

accounting principles (ASC Topic 326). Credit losses were \$0 for each of the years ended December 31, 2024 and 2023.

In accordance with ASC Topic 606, *Revenue from Contracts with Customers*, accounts receivable and deferred revenue totaled \$19,569 and \$20,221 as of December 31, 2022.

Property and equipment

Property and equipment are recorded at cost or, if donated, at the approximate fair value at the date of donation. Depreciation is recorded using the straight-line method over the estimated useful life of the asset. The basis of property and equipment sold or otherwise disposed of and the accumulated depreciation thereon is eliminated, and any gain or loss is reported in operations.

The estimated useful lives for office furniture and equipment range from three to ten years, and the estimated useful live for the building is forty years.

Investments

Investments are recorded at cost, or if donated, at fair value on the date of donation. Thereafter, investments are reported at their fair values in the statement of financial position. Net investment return/(loss) is reported in the statement of activities and consists of interest and dividend income, realized and unrealized capital gains and losses, less external and direct internal investment expenses.

NCF participates in the investment pools managed by Baton Rouge Area Foundation. The BRAF pools are currently managed by an investment advisor that is authorized to allocate the investment portfolio within policy guidelines between equity, fixed income and cash, and alternative assets. This advisor selects the various investment managers needed to accomplish the investment objectives that provide funding for current grant commitments, as well as providing income to fund future grant requests and to meet the operating needs of the Foundation. Investments held in the pools are stated at fair value. Increases and decreases in market value are recognized in the period in which they occur. Stocks, bonds, mutual funds and similar securities traded in established markets are valued at their quoted market price. Other securities are valued based on estimates prepared by the investment managers. Upon disposition, the cost of the specific investment is used to compute the realized gain or loss to be recognized except with regards to mutual funds whose costs are removed on the first-in, first-out basis.

Grants

Grants are recorded as expenses at the time the recipient has met all the necessary qualifying conditions and has gained approval of the Board of Directors. Grants payable in future periods that do not require subsequent review and approval for continuance of payment are recorded as expenses and grants payable in the period the grant is approved.

Note 1 - Summary of Significant Accounting Policies (Continued)

Retirement plan

NCF has established a simplified employee plan (SEP) which is a defined contribution retirement plan covering all eligible employees with at least one year of service. Contributions are based upon employee compensation at rates determined annually by NCF not to exceed 15% of eligible compensation. During 2024 and 2023, the contribution rate was 11%. Contributions of \$31,017 and \$35,839 were made to the plan for the years ended December 31, 2024 and 2023, respectively.

Other employee benefit plan

NCF also provides group health and term life insurance coverage for all employees.

Functional expense allocation

The costs of program and supporting services have been summarized on a functional basis in the statement of activities. The statement of functional expenses presents the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Directly identifiable expenses are charged to programs and supporting services. Expenses related to more than one function, including salaries, employee benefits, and payroll taxes are charged to programs and supporting services based on time and usage considerations. Management and general expenses include those expenses that are not directly identifiable with any other specific function but provide for the overall support and direction of NCF.

Advertising

NCF expenses advertising costs as incurred.

Income tax status

NCF is a not-for-profit organization that has qualified as a public charity under sections 501(c)(3) and 509(a)(2) of the Internal Revenue Code. Accordingly, no provision for income taxes has been made, however, should NCF engage in activities unrelated to the purpose for which it was created, taxable income and related taxes could result.

NCF files income taxes in the U.S. federal jurisdiction. With few exceptions, NCF is no longer subject to federal tax examinations by tax authorities for years before 2021. Any interest and penalties assessed by income taxing authorities are not significant and would be included in general and administrative expenses in these financial statements, as applicable.

The accounting standard on accounting for uncertainty in income taxes addresses the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements. Under this guidance, NCF may recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by taxing authorities, based on the technical merits of the position. There were no unrecognized tax benefits identified or recorded as liabilities for the years ended December 31, 2024 and 2023.

Note 1 - Summary of Significant Accounting Policies (Continued)

Leases

NCF accounts for leases in accordance with Accounting Standards Codification (ASC) Topic 842, Leases. This guidance requires that right-of-use (ROU) assets and lease liabilities be recorded on the statement of financial position. NCF determines if an arrangement is a lease at inception, and leases are then classified as either operating or finance leases depending on the characteristics of the lease. Right-of-use (ROU) assets represent NCF's right to control the use of a specified asset for the lease term, and lease liabilities represent NCF's obligation to make lease payments arising from the lease. NCF had no operating or finance leases that required capitalization as of December 31, 2024 and 2023.

NCF does not recognize lease assets and lease liabilities on short-term leases (leases with an initial term of 12 months or less at commencement date and does not include an option to purchase the underlying asset that NCF is reasonably certain to exercise) but instead records lease expense on a straight-line basis over the lease term and variable lease payments in the period in which the obligation for those payments is incurred. NCF had short term lease expense of \$0 and \$13,760 during the years ended December 31, 2024 and 2023.

Note 2 – Liquidity and Availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, comprise the following as of December 31, 2024 and 2023:

	<u>2024</u>	<u>2023</u>
Cash and cash equivalents	\$ 348,530	\$ 261,452
Accounts receivable	1,575	-
Portion of BRAF investment pool held in money-market accounts and available for liquidity, net of donor-imposed restrictions	<u>4,239,831</u>	<u>4,187,694</u>
	<u>\$ 4,589,936</u>	<u>\$ 4,449,146</u>

The board-designated endowment of \$147,959 and \$133,309 at December 31, 2024 and 2023, respectively, is also available for expenditure. Although spending from this board designated endowment is not intended, these amounts could be available if necessary.

As part of the liquidity management plan, excess cash may be added to the BRAF investment pool on a weekly basis. NCF's goal is to maintain liquid financial assets to meet current operating expenses.

Note 3 – Spending Policy

NCF uses the total return concept to determine the amount of grantmaking dollars available each year. Under the total return concept amounts available for distribution are determined based upon total investment return, which consists of investment income and realized and unrealized gains and losses. Under this policy, distributions made during the year are not dependent on the availability of cash investment earnings. In December of each year, the Board of Directors of NCF establishes the amount of dollars available for grants for the following year stated as a percentage of the fair value of the individual endowment funds as of the end of each calendar quarter. The percentage per quarter was 1.25% for 2024 and 2023 and is subject to change in the future at the discretion of the Board of Directors.

Note 4 – Notes Receivable

Various donors have contributed notes to NCF with a stated value of \$95,000 and \$100,000 as of December 31, 2024 and 2023, respectively. These notes are receivable from over 1 to 3 years with annual payments of \$10,000 to \$40,000, with final payment due December 31, 2026. These notes bear interest of 3% and 5%.

The maturity on the notes receivable as of December 31, 2024 and 2023 follows:

	2024	2023
Due in less than one year	\$ 75,000	\$ 80,000
Due in one to five years	20,000	20,000
	<u>\$ 95,000</u>	<u>\$ 100,000</u>

Note 5 – Fair Value Measurements and Investments

Certain assets are reported at fair value in the financial statements. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal, or most advantageous, market at the measurement date under current market conditions regardless of whether that price is directly observable or estimated using another valuation technique. Inputs used to determine fair value refer broadly to the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that reflect the assumptions market participants would use in pricing the asset or liability based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability based on the best information available. A three-tier hierarchy categorizes the inputs as follows:

Level 1 – Quoted prices (Unadjusted) in active markets for identical assets or liabilities that we can access at the measurement date.

Note 5 – Fair Value Measurements and Investments (Continued)

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. These include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are active, inputs other than quoted prices that are observable for the asset or liability, and market-corroborated inputs.

Level 3 – Unobservable inputs for the asset or liability. In these situations, inputs are developed using the best information available in the circumstances.

In some cases, the inputs used to measure the fair value of an asset or liability might be categorized within different levels of the fair value hierarchy. In those cases, the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement. Assessing the significance of a particular input to entire measurement requires judgment, taking into account factors specific to the asset or liability. The categorization of an asset within the hierarchy is based upon the pricing transparency of the assets and does not necessarily correspond to our assessment of the quality, risk, or liquidity profile of the asset or liability.

The beneficial interest in assets held by Baton Rouge Area Foundation in its investment pools have been valued, as a practical expedient, at the fair value of NCF's share of BRAF's investment pool as of the measurement date, utilizing valuations provided by the investment funds. BRAF values securities and other financial instruments on a fair value basis of accounting. The estimated fair values of certain investments of BRAF, which include private placements and other securities for which prices are not readily available, are determined by the management of BRAF and may not reflect amounts that could be realized upon immediate sale, nor amounts that ultimately may be realized. Accordingly, the estimated fair value values may differ significantly from the values that would have been used had a ready market existed for these investments. As of December 31, 2024 and 2023, BRAF's investments are composed of approximately:

	<u>2024</u>	<u>2023</u>
Cash and cash equivalents	13%	12%
Fixed income	14%	14%
US equity	26%	27%
Non-US equity	9%	9%
Alternative *	34%	34%
Other	4%	4%
	<u>100%</u>	<u>100%</u>

* Includes hedge funds, venture capital funds, and private equity funds

The assets held by Baton Rouge Area Foundation in its investment pools are redeemable by NCF upon request and is therefore considered a Level 2 fair value measurement.

Note 5 – Fair Value Measurements and Investments (Continued)

Changes in the BRAF investment pools for the years ended December 31, 2024 and 2023 are as follows:

	<u>2024</u>	<u>2023</u>
Balance, Beginning of Year	\$ 35,508,603	\$ 30,604,267
Additional amounts invested in the fund	7,913,704	9,821,646
Share of appreciation (reduction) of the fund	3,464,877	2,732,303
Distributions received	<u>(12,098,406)</u>	<u>(7,649,613)</u>
Balance, End of Year	<u>\$ 34,788,778</u>	<u>\$ 35,508,603</u>

Note 6 – Property and Equipment

Property and equipment consists of the following:

	<u>2024</u>	<u>2023</u>
Buildings	\$ 1,400,422	\$ 1,400,422
Office Furniture and Equipment	<u>75,234</u>	<u>99,856</u>
	1,475,656	1,500,278
Less: Accumulated Depreciation	<u>(332,254)</u>	<u>(317,963)</u>
	<u>\$ 1,143,402</u>	<u>\$ 1,182,315</u>
Depreciation Expense	<u>\$ 40,211</u>	<u>\$ 40,178</u>

Note 7 – Amounts Held on Behalf of Others

Amounts held on behalf of others represent pass-through transactions that are transfers of assets from resource providers (contributors) to intermediary not-for-profit organizations that act as agents for resource providers by transferring those assets to specified third-party recipients. When contributors, acting in other than an advisory capacity, designate specific beneficiaries, NCF has no discretion in distributing those assets. Consequently, the transactions only pass through NCF in route to the specified beneficiary.

Additionally, endowment funds of NCF set up by non-profit organizations for their own benefit are also amounts held on behalf of others. That is, NCF is acting as a trustee on behalf of the non-profit organization.

Note 7 – Amounts Held on Behalf of Others (Continued)

These transactions for the years ended December 31, 2024 and 2023 are scheduled as follows:

	<u>2024</u>	<u>2023</u>
Balance - beginning of year	\$ 21,111,448	\$ 17,306,142
Amounts received on behalf of others	<u>130,014</u>	<u>3,781,988</u>
	<u>21,241,462</u>	<u>21,088,130</u>
Net Earnings (Losses) allocated to agency accounts	2,350,258	1,785,236
Less: administrative assessment	<u>(82,169)</u>	<u>(73,434)</u>
Net Earnings (Losses) allocated to agency accounts	<u>2,268,089</u>	<u>1,711,802</u>
Amounts remitted to others	<u>(5,132,869)</u>	<u>(1,688,484)</u>
Balance - end of year	<u>\$ 18,376,682</u>	<u>\$ 21,111,448</u>

Note 8 – Net Assets with Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes or periods at December 31, 2024 and 2023:

	<u>2024</u>	<u>2023</u>
Subject to expenditure for specified purposes		
Donor designated	\$ 62,258	\$ 20,545
Scholarship	112,814	93,018
Field of interest	3,028,126	3,055,862
Other	<u>1,220,723</u>	<u>1,076,010</u>
	<u>4,423,921</u>	<u>4,245,435</u>
Perpetual in nature (endowments)		
Donor advised	\$ 87,500	\$ 87,500
Scholarship	149,699	149,699
Field of interest	<u>341,334</u>	<u>236,334</u>
	<u>578,533</u>	<u>473,533</u>
Total net assets with donor restrictions	<u>\$ 5,002,454</u>	<u>\$ 4,718,968</u>

In 2024 and 2023, \$1,724,122 and \$2,265,845, respectively, of net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by occurrence of other events specified by donors.

Included in NCF's net assets without donor restrictions is \$13,107,717 and \$10,960,459 of donor advised funds as of December 31, 2024 and 2023, respectively. Although grant recommendations are accepted from the donors or other advisors of these funds, the ultimate discretion as to the use of the funds lies with the Board of Directors.

Note 9 – Endowments

NCF’s net assets with restrictions include 7 individual funds that function as endowments established by donors to provide funding for a variety of purposes. Additionally, certain net assets have been designated for endowment by the Board of Directors.

The Uniform Prudent Management of Institutional Funds Act (UPMIFA) requires the preservation of the fair value of the original gift as of the date of the donor-restricted funds, unless there are explicit donor stipulations to the contrary. At December 31, 2024 and 2023, there were no such donor stipulations. As a result, the original value of initial and subsequent gift amounts donated to the endowment funds and any accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added are retained in perpetuity. Donor-restricted amounts not retained in perpetuity are subject to appropriation for expenditure in a manner consistent with the standard of prudence prescribed by UPMIFA. Seven criteria are to be used in deciding to appropriate or accumulate donor-restricted endowment funds:

- (1) duration and preservation of the endowment funds
- (2) the purposes of the Foundation and the endowment funds
- (3) general economic conditions
- (4) effect of inflation or deflation
- (5) the expected total return from income and the appreciation of investments
- (6) other resources of the Foundation
- (7) the investment policy of the Foundation

The endowment net asset composition by type of fund as of December 31, 2024 and 2023 is as follows:

	Without Donor <u>Restrictions</u>	With Donor <u>Restrictions</u>	<u>Total</u>
<u>December 31, 2023</u>			
Board-designated endowment funds	\$ 133,309	\$ -	\$ 133,309
Donor-restricted endowment funds	<u>-</u>	<u>473,533</u>	<u>473,533</u>
	<u>\$ 133,309</u>	<u>\$ 473,533</u>	<u>\$ 606,842</u>
<u>December 31, 2024</u>			
Board-designated endowment funds	\$ 147,959	\$ -	\$ 147,959
Donor-restricted endowment funds	<u>-</u>	<u>578,533</u>	<u>578,533</u>
	<u>\$ 147,959</u>	<u>\$ 578,533</u>	<u>\$ 726,492</u>

As discussed in Note 3, the maximum amount to spend from these donor-restricted endowment funds, including those endowments deemed to be underwater, is determined by the spending policy. The spending rate is determined and adjusted from time to time by the Board of Directors with the objective of maintaining the purchasing power of the endowments over time.

Note 9 – Endowments (Continued)

From time to time, certain donor-restricted endowment funds may have fair values less than the amount required to be maintained by donors or by law (underwater endowments). UPMIFA permits spending from underwater endowments in accordance with prudent measures included in the act. At December 31, 2024 and 2023, funds with original gift values of \$188,900 and \$186,040, fair values of \$161,988 and \$155,371, and deficiencies of \$26,912 and \$30,669, respectively, were reported in net assets with donor restrictions. These deficiencies resulted from unfavorable market fluctuations that occurred throughout 2018 after the spending policy rate had already been determined in 2017. Additionally, the unfavorable market conditions during 2022 also increased the deficiencies in these accounts. The recoveries experienced since that time were not sufficient to offset the losses incurred prior to December 31, 2018. The continued appropriation from these underwater endowments for certain programs was deemed prudent by the Board of Directors. Additionally, a donor was given a variance to the endowment policy and was allowed to use more than the available earnings to fulfill grant requests.

Changes in endowment net assets for the year ended December 31, 2024 and 2023 follows:

	Without Donor Restrictions	With Donor Restrictions	Total
<u>December 31, 2023</u>			
Endowment net assets, beginning of year	\$ 121,641	\$ 472,649	\$ 594,290
Contributions	5,000	884	5,884
Investment income	3,785	-	3,785
Net appreciation (depreciation)	8,471	-	8,471
Amounts appropriated for expenditure	(5,588)	-	(5,588)
Endowment net assets, end of year	<u>\$ 133,309</u>	<u>\$ 473,533</u>	<u>\$ 606,842</u>
<u>December 31, 2024</u>			
Endowment net assets, beginning of year	\$ 133,309	\$ 473,533	\$ 606,842
Contributions	5,000	105,000	110,000
Investment income	10,002	-	10,002
Net appreciation (depreciation)	5,091	-	5,091
Amounts appropriated for expenditure	(5,443)	-	(5,443)
Endowment net assets, end of year	<u>\$ 147,959</u>	<u>\$ 578,533</u>	<u>\$ 726,492</u>

Note 10 – Leases – Lessee

St. Tammany Parish Government

In May 2015, NCF entered a cooperative endeavor agreement (Lease of Justice Center Property) with the St. Tammany Parish Government (STPG) to lease, develop and use the Justice Center property in accordance with the “West 30’s Neighborhood Revitalization Plan” by constructing an office building and conference center (the “Coatney Conference Center”) to provide administrative, conference and training facilities for non-profit organizations.

The initial term of the lease is 20 years, and there are renewal options that can extend the lease for a total of ninety-nine years. In connection with this agreement, NCF recorded a contribution receivable of \$487,818, the estimated value of the land. The receivable is being amortized over the initial 20-year term of the lease as rent expense.

During the term, NCF shall have the sole and exclusive ownership of and right to depreciate the costs and expenses of construction of any buildings and improvements upon the property. On the last day of the entire term including all option periods, NCF will surrender the property to STPG.

For the years ended December 31, 2024 and 2023, rent expense relating to the above-mentioned agreement was \$24,391 annually. This amount is recognized as lease expense annually during the initial twenty-year term of the lease.

Note 11 – Leases - Lessor

NCF subleases office space to other non-profit organizations and the payments received by NCF are referred to as “Level 1 Membership”. These lease agreements are for a term of one year or less. Total revenue recognized from these agreements during 2024 and 2023 was \$35,657 and \$40,165, respectively.

Note 12 – In-Kind Contributions

NCF received contributed goods and services for the following:

In-kind expenses have been charged to the following categories for the years ended December 31, 2024 and 2023. The contributed goods and services are valued based on estimates of fair market using billing rates in like circumstances, wholesale prices of similar products, or standard industry pricing for similar services.

	<u>2024</u>	<u>2023</u>
Professional services	\$ 62,729	\$ -
Fundraising expenses		
Printing	915	-
Food and beverage	-	33,945
Entertainment	-	5,726
Professional services	11,384	-
Advertising	-	3,000
	<u>\$ 75,028</u>	<u>\$ 42,671</u>

Note 13 – Concentrations of Credit Risk

NCF deposits its cash in a national financial institution and at times the account balance may exceed the federally insured limit.

In addition, as part of NCF's investment in BRAF's investment pool at December 31, 2024 and 2023, a portion was held in cash money market funds which are in excess of FDIC insurance limits. Amounts in excess of this limit are not insured or guaranteed by the FDIC.

Note 14 – Related Parties

NCF utilizes facilities and personnel of the Baton Rouge Area Foundation for administrative assistance. NCF paid an administrative assessment of \$96,847 and \$115,110 to BRAF for these services during 2024 and 2023, respectively. BRAF was owed \$24,274 and \$39,828 as of December 31, 2024 and 2023, respectively.

Note 15 – Commitments and Contingencies

Grants

As of December 31, 2024 and 2023, NCF was committed to the payment of certain grants as follows, contingent upon the fulfillment of certain criteria by the potential grant recipient:

	<u>2024</u>	<u>2023</u>
Greg Zelden Scholarship	\$ 28,500	\$ 36,000
Avery Natal Memorial Scholarship	25,000	25,000
Summers Legacy Foundaton	47,500	25,000
St. Tammany Cancer Fund Scholarships	6,000	19,000
Fund for Bogalusa Scholarships	16,000	16,000
Pat Brister Legacy Scholarship	5,000	5,000
Other Scholarships	9,000	9,000
	<u>\$ 137,000</u>	<u>\$ 135,000</u>

Note 16 – Subsequent Events

NCF evaluated subsequent events and transactions for potential recognition or disclosure in the financial statements through September 30, 2025, the date which the financial statements were available to be issued.